Capability Matrix
Evidence & Source Context

Illustrative work sample | Research and test program

Purpose

This report shows how the companion capability matrix was supported: the source for each rating, the exact passages used, and the performer, customer, period and scope behind the evidence. Illustrative work sample. All contractor, customer, program, source and performance details are fictional.

Result

All 99 detailed requirements are assessed: 2 Full, 51 Partial and 46 None. Full requires support for the complete row. Partial identifies supported work and the remaining gaps. None records a gap in the reviewed evidence, rather than a finding that the contractor cannot perform the work.

The organizational-conflict and review fields remain unassessed. Those company decisions cannot be established from monthly performance reports.

How to read the trace

SRC identifiers refer to the illustrative source documents listed here. L denotes the exact numbered passages reproduced in this report. Each citation includes the performance period and role context. No external files are needed to inspect the cited passages.

In the row table, values appear in workbook column order: capability / relevant experience / technical approach / Customer A experience. A Yes for technical approach on a Partial row applies only to the documented portions. Customer B experience is identified separately and does not by itself produce Customer A experience.

Company identity and past performance claims

Cell / clause	Exact saved claim	Source and included lines
C10	Example Contractor	SRC-01 L7-13 SRC-06 L7-17 SRC-12 L39-44
A136 / 1	Example Contractor has supported financial reconciliation and audit preparation for Customer A	SRC-02 L7-15 SRC-03 L7-15 SRC-04 L7-14
A136 / 2	research-instrument delivery schedules, program briefings and action tracking for Customer A	SRC-05 L7-14 SRC-05 L15-21
A136 / 3	equipment quality case processing as a subcontractor to Prime Contractor for Customer A	SRC-06 L7-17 SRC-06 L18-21 SRC-07 L7-17
A136 / 4	cooperative equipment acquisition planning, contract documentation, funding reconciliation and procurement monitoring for Customer A	SRC-08 L7-13 SRC-08 L14-19 SRC-10 L7-13 SRC-11 L20-27
A136 / 5	and property accountability, unclassified shipping and receiving, disposition coordination and asset moves as the prime contractor for Customer B.	SRC-12 L7-15 SRC-12 L16-23 SRC-13 L24-30 SRC-13 L39-44

The illustrative role, business classification and absence of claimed quality certifications come from SRC-01 L7-13. Contact information is omitted. The questionnaire supplies company attribution and reading conventions; monthly reports supply performance evidence.

Source document index

The source records below represent the same kinds of files a contractor may provide: one experience workbook, eight individual reports in Word, and four PDF reports. Their full numbered passages are included later in this document.

Source	Illustrative original filename	Included passages
SRC-01	Supplier experience questionnaire.xlsx	L1-25
SRC-02	Fiscal operations monthly report - February 2024.docx	L1-20
SRC-03	Fiscal operations monthly report - March 2024.docx	L1-19
SRC-04	Fiscal support deliverable - August 2024.docx	L1-18
SRC-05	Program schedule status - February 2023.docx	L1-25
SRC-06	Equipment quality monthly status - May 2024.docx	L1-21
SRC-07	Equipment quality monthly status - June 2024.docx	L1-21
SRC-08	Cooperative acquisition analyst report - September 2024.pdf	L1-22
SRC-09	Acquisition coordination monthly report - September 2024.docx	L1-19
SRC-10	Cooperative acquisition status - April 2022.docx	L1-17
SRC-11	Acquisition program monthly report - April 2026.pdf	L1-37
SRC-12	Research facility consolidated progress - October 2025.pdf	L1-44
SRC-13	Research facility consolidated progress - November 2025.pdf	L1-44

SRC-01 is an attribution and convention record. It does not independently prove that work was performed. Each positive capability rating instead cites the relevant performance report passages.

Matrix row trace

Each row below corresponds to the same worksheet row and requirement paragraph in Capability Matrix.xlsx. Source links jump to the complete included source record.

Row / paragraph	Matrix values C / D / E / F	Rationale and remaining scope	Source and lines
28 3.1 (general)	Partial / Yes / Yes / Yes	Financial and procurement reconciliation is documented. Timekeeping, travel and the entire required system set are not.	SRC-02 L7-15 SRC-11 L20-27
29 3.1.1	Partial / Yes / Yes / Yes	The fiscal reports support reconciliation, audit preparation and budget coordination. Payroll, travel and staffing interfaces are not demonstrated.	SRC-02 L7-15 SRC-03 L7-15 SRC-04 L7-14
30 3.1.2	Partial / Yes / Yes / Yes	Accounting-record work is documented, but professional qualifications and the full set of system roles are not.	SRC-02 L7-15 SRC-04 L7-14
31 3.1.3	Partial / Yes / Yes / Yes	Live worksheets and an intake register support collection and process improvement. Specialized model calibration and application development are absent.	SRC-03 L7-15 SRC-11 L7-12
32 3.1.4	Partial / Yes / Yes / Yes	Ledger research, reconciliation and reporting are supported. The named transaction roles and role-specific training records are not.	SRC-02 L7-15 SRC-11 L20-27
33 3.1.5	None / No / No / No	No reviewed source documents this purchasing arrangement or its ordering analysis.	No supporting passage for this requirement.
34 3.1.6	None / No / No / No	The general procurement register does not establish work in the required ordering database or daily maintenance.	No supporting passage for this requirement.
35 3.1.7	Partial / Yes / Yes / Yes	Collection from budget and procurement offices is documented. Formal research to select government and industry sources is not.	SRC-03 L7-15 SRC-08 L14-19
36 3.1.8	Partial / Yes / Yes / Yes	Financial record analysis, reconciliation and tracking are supported; specialized model development and calibration are not.	SRC-04 L7-14 SRC-11 L20-27
37 3.1.9	Partial / Yes / Yes / Yes	Maintained worksheets and an acquisition register support part of the requirement, but custom application development is not shown.	SRC-02 L7-15 SRC-11 L7-12
38 3.1.10	None / No / No / No	No source establishes access to or performance in the specified purchasing portal.	No supporting passage for this requirement.
39 3.1.11	Partial / Yes / Yes / No	Customer B reports establish location and custodian tracking in a property system. The requested barcode application and daily Customer A reporting are not established.	SRC-12 L7-15 SRC-13 L7-15
40 3.1.12	Partial / Yes / Yes / No	Property accountability and inventory reconciliation are documented for Customer B. Equipment allowances and fleet responsibilities are absent.	SRC-12 L7-15 SRC-13 L7-15

Row / paragraph	Matrix values C / D / E / F	Rationale and remaining scope	Source and lines
41 3.1.13	Partial / Yes / Yes / No	Moves, room coordination and access records are documented for Customer B. Long-range facilities planning, service-order drafting and safety management are not.	SRC-12 L24-30 SRC-13 L24-30 SRC-13 L31-38
43 3.2.1	None / No / No / No	Financial reconciliation, funding coordination and general briefings do not establish technical or cost review of program proposals.	No supporting passage for this requirement.
44 3.2.2	None / No / No / No	The reviewed records contain financial reconciliation but no estimating models or the specified cost and risk studies.	No supporting passage for this requirement.
45 3.2.3	Partial / Yes / Yes / Yes	Budget coordination and execution reporting are documented. Comprehensive lifecycle cost analysis and budget formulation are not.	SRC-04 L7-14 SRC-08 L14-19 SRC-11 L20-27
46 3.2.4	None / No / No / No	No source establishes design or implementation of a management cost system.	No supporting passage for this requirement.
47 3.2.5	Partial / Yes / Yes / Yes	Program briefs, document libraries, planning and acquisition meetings are documented. The named institutional reports and technology-transition functions are not.	SRC-05 L15-21 SRC-09 L7-13 SRC-11 L13-19
48 3.2.6	Partial / Yes / Yes / Yes	Acquisition documentation, funding and budget support are established. Independent estimates, warranty studies and the specialized analytical methods are not.	SRC-08 L7-13 SRC-08 L14-19 SRC-11 L13-19
50 3.3.1	Partial / Yes / Yes / Yes	Case histories, aging and schedule work are supported. A complete acquisition-cycle recurrence-prevention program is not demonstrated.	SRC-06 L7-17 SRC-07 L7-17 SRC-05 L7-14
51 3.3.2	Partial / Yes / Yes / Yes	Research-instrument schedules, milestones and briefings are directly supported. Automated-diagnostics scheduling is not.	SRC-05 L7-14 SRC-05 L15-21
52 3.3.3	Partial / Yes / Yes / Yes	Acquisition strategies, revision histories and document coordination are supported. Digital-environment architecture and IT strategy are not.	SRC-08 L7-13 SRC-11 L13-19
53 3.3.4	Partial / Yes / Yes / Yes	Baseline comparisons, delivery calendars and purchasing status are documented. Formal schedule-risk analysis and schedule-software development are not.	SRC-05 L7-14 SRC-11 L20-27
54 3.3.5	None / No / No / No	No source documents a scheduling-software evaluation or product recommendation.	No supporting passage for this requirement.
55 3.3.6	Partial / Yes / Yes / No	Customer B records show move windows and custodian coordination. They do not establish integrated personnel relocation or cost analysis; Customer A movement experience is not documented.	SRC-12 L24-30 SRC-13 L24-30
57 3.4.1	Partial / Yes / Yes / Yes	Case counts, aging and response timeliness are documented. A lifecycle product-quality strategy is not.	SRC-06 L7-17 SRC-07 L7-17

Row / paragraph	Matrix values C / D / E / F	Rationale and remaining scope	Source and lines
58 3.4.2	Partial / Yes / Yes / Yes	Quality-case processing and cooperative acquisition coordination are supported. Hardware/software assessment and the complete quality lifecycle are not.	SRC-06 L7-17 SRC-08 L7-13
59 3.4.3	Full / Yes / Yes / Yes	The reports document each required case-processing step, the customer procedure, response tracking and closure records. Engineering decisions remain with the customer.	SRC-06 L7-17 SRC-07 L7-17
60 3.4.4	Partial / Yes / Yes / Yes	Issue routing and resolution coordination are established. Coverage of every operating, repair and supplier community is not.	SRC-06 L7-17 SRC-07 L7-17
61 3.4.5	None / No / No / No	No source supports waiver assessment, first-article verification, quality audits or onsite engineering activities.	No supporting passage for this requirement.
62 3.4.6	None / No / No / No	Administrative quality-case metrics do not establish statistical process control or quality-tool development.	No supporting passage for this requirement.
63 3.4.7	None / No / No / No	No source documents item-level failure, maintainability or operating-cost screening.	No supporting passage for this requirement.
64 3.4.8	Partial / Yes / Yes / Yes	Acquisition strategies and support-package planning are documented. Technology tradeoff and transition assessments are not.	SRC-08 L7-13 SRC-11 L13-19
65 3.4.9	None / No / No / No	Routine program meetings are documented, but the sources do not establish support for the special studies or analyses required by this row.	No supporting passage for this requirement.
66 3.4.10	None / No / No / No	General acquisition planning does not establish safety-critical quality-engineering trade studies or sourcing advice based on their results.	No supporting passage for this requirement.
67 3.4.11	Partial / Yes / Yes / Yes	Program, budget and schedule summaries are documented. Institutional annual reports and integrated cost analysis are not.	SRC-04 L7-14 SRC-05 L15-21 SRC-11 L28-33
68 3.4.12	None / No / No / No	No source establishes safety-critical systems-engineering trade studies or the associated sourcing advice.	No supporting passage for this requirement.
69 3.4.13	None / No / No / No	No source establishes reliability, availability, maintainability or system-assessment engineering advice.	No supporting passage for this requirement.
70 3.4.14	None / No / No / No	No source documents this engineering management or planning function.	No supporting passage for this requirement.
71 3.4.15	None / No / No / No	Case administration and logistics do not establish these specialized reliability-engineering activities.	No supporting passage for this requirement.
72 3.4.16	None / No / No / No	Disposition logistics is documented, but supplier-contract engineering assessment and safety-critical monitoring are not.	No supporting passage for this requirement.
73 3.4.17	None / No / No / No	No source contains engineering release tests or the specified supplier-history analysis.	No supporting passage for this requirement.

Row / paragraph	Matrix values C / D / E / F	Rationale and remaining scope	Source and lines
74 3.4.18	None / No / No / No	General procurement tracking does not establish engineering-conformance oversight for safety-critical items.	No supporting passage for this requirement.
75 3.4.19	None / No / No / No	No source establishes engineering-compliance oversight of spare-part acquisitions.	No supporting passage for this requirement.
76 3.4.20	None / No / No / No	No source demonstrates technical evaluation of safety-sensitive components.	No supporting passage for this requirement.
77 3.4.21	None / No / No / No	Quality-case administration is not evidence of corrective-action evaluation from safety-critical procurement reviews.	No supporting passage for this requirement.
78 3.4.22	Partial / Yes / Yes / Yes	Schedules, milestones and coordination are supported. Engineering plans, earned value and integrated production control are not.	SRC-05 L7-14 SRC-05 L15-21
79 3.4.23	Partial / Yes / Yes / Yes	Integrated calendars, dependencies and delays are documented. Technical-document engineering, fabrication and quality-performance analysis are not.	SRC-05 L7-14
80 3.4.24	Partial / Yes / Yes / Yes	Acquisition plans, routing controls and coordination are established. Special studies and integrated digital-environment work are not.	SRC-08 L7-13 SRC-11 L7-12 SRC-11 L13-19
81 3.4.25	None / No / No / No	No source establishes systems-engineering process design or equipment technical evaluations.	No supporting passage for this requirement.
82 3.4.26	Partial / Yes / Yes / Yes	Taskers, program coordination and metrics are supported. Policy-compliance monitoring and directive maintenance are not.	SRC-05 L15-21 SRC-09 L7-13 SRC-11 L7-12
83 3.4.27	Partial / Yes / Yes / Yes	Requirement descriptions, line items, revisions and transmittals are documented. Invoice analysis and comprehensive performance-measure review are not.	SRC-08 L7-13 SRC-10 L7-13 SRC-11 L13-19
84 3.4.28	Partial / Yes / Yes / Yes	Planning and contract administration are documented. Formal training materials and comprehensive regulatory expertise are not established.	SRC-08 L7-13 SRC-10 L7-13
85 3.4.29	Partial / Yes / Yes / Yes	Acquisition planning, packages and cross-office coordination are supported. Formal cooperative memoranda and the full integrated-team scope are not.	SRC-08 L7-13 SRC-09 L7-13 SRC-11 L13-19
86 3.4.30	Partial / Yes / Yes / Yes	Program reviews and leadership briefings are supported. Legislative and senior acquisition-board experience is not.	SRC-05 L15-21 SRC-09 L14-19
87 3.4.31	Partial / Yes / Yes / Yes	Requirement-package drafting is directly supported. Joint proposal-position development is not documented.	SRC-11 L13-19
88 3.4.32	Partial / Yes / Yes / Yes	Procurement packages and funding coordination are documented. The specific card, enterprise-system and blanket-order venues are not all established.	SRC-08 L7-13 SRC-10 L7-13 SRC-11 L13-19
89 3.4.33	Partial / Yes / Yes / Yes	Acquisition strategies and improved routing are supported. Comprehensive lifecycle-policy plan preparation is not.	SRC-11 L7-12 SRC-11 L13-19

Row / paragraph	Matrix values C / D / E / F	Rationale and remaining scope	Source and lines
90 3.4.34	None / No / No / No	No source establishes catalogue quotations, nonavailability determinations or technology-purchase waivers.	No supporting passage for this requirement.
91 3.4.35	Full / Yes / Yes / Yes	The weekly register and action report document requirement status, funding, milestones, owners and the next event for each active action.	SRC-11 L20-27
92 3.4.36	Partial / Yes / Yes / Yes	Weekly delivery tracking and late-item documentation are supported. Software evaluation and the requested property-system interface are not.	SRC-11 L20-27
93 3.4.37	Partial / Yes / Yes / Yes	Program coordination and process changes are documented. Handbooks, courses and formal affordability analysis are not.	SRC-09 L7-13 SRC-11 L7-12 SRC-11 L28-33
94 3.4.38	None / No / No / No	Maintaining a register does not establish software-development or IT implementation planning.	No supporting passage for this requirement.
95 3.4.39	Partial / Yes / Yes / Yes	Customer A records support finance, acquisition, schedules and documents; Customer B records support logistics. They do not establish integration of the full engineering, modeling, configuration, testing and software scope.	SRC-04 L7-14 SRC-05 L7-14 SRC-11 L13-19 SRC-12 L16-23
96 3.4.40	Partial / Yes / Yes / Yes	Customer A cooperative acquisition and Customer B equipment logistics support parts of the row. Field trials, urgent prototypes and integrated upgrades are not documented.	SRC-11 L28-33 SRC-12 L16-23 SRC-13 L24-30
97 3.4.41	Partial / Yes / Yes / No	Shipment and asset-movement records are supported for Customer B. Remote-site reissue scheduling of scarce equipment is not.	SRC-12 L16-23 SRC-13 L24-30
98 3.4.42	None / No / No / No	Office moves and property records do not establish construction, modernization or maintenance-program management.	No supporting passage for this requirement.
99 3.4.43	Partial / Yes / Yes / No	Inventory, locations, shipping and receiving are documented for Customer B. Fleet management and Customer A logistics performance are not.	SRC-12 L7-15 SRC-12 L16-23 SRC-13 L16-23
101 3.5.1	Partial / Yes / Yes / Yes	Acquisition strategies, milestones and routing improvements are supported. Comprehensive affordability and organizational strategy are not.	SRC-08 L7-13 SRC-11 L7-12 SRC-11 L13-19
102 3.5.2	None / No / No / No	No source establishes lifecycle organizational studies or expanded-mission cost-benefit concepts.	No supporting passage for this requirement.
103 3.5.3	None / No / No / No	Administrative case management does not establish engineering-program management or assurance strategy.	No supporting passage for this requirement.
104 3.5.4	Partial / Yes / Yes / Yes	Program planning, process improvements and status metrics are supported. Organization-wide vision and strategic planning are not.	SRC-11 L7-12 SRC-11 L28-33

Row / paragraph	Matrix values C / D / E / F	Rationale and remaining scope	Source and lines
105 3.5.5	Partial / Yes / Yes / Yes	The intake register change documents a routing issue and approved process adjustment. Formal root-cause facilitation and organization-wide consensus work are not.	SRC-11 L7-12
106 3.5.6	Partial / Yes / Yes / Yes	Meeting coordination and briefings are supported. Workplace surveys, formal barrier analysis and speeches are not.	SRC-09 L7-13 SRC-09 L14-19
107 3.5.7	Partial / Yes / Yes / Yes	The report supports program-review materials, room arrangements, display setup and action records. It does not establish the full conference, technical-interchange, user-meeting and presentation scope.	SRC-09 L7-13 SRC-09 L14-19
108 3.5.8	Partial / Yes / Yes / No	Move records and furniture work are documented for Customer B. Space audits and strategic utilization planning are not.	SRC-12 L24-30 SRC-13 L24-30
110 3.6 (general)	Partial / Yes / Yes / Yes	Cooperative acquisition plans, documents and partner coordination are supported. Formal agreements, pricing-and-availability responses and authorized technical transfers are not.	SRC-08 L7-13 SRC-08 L14-19 SRC-11 L28-33
112 3.7.1	None / No / No / No	Administrative access records do not establish expert security-policy assessment.	No supporting passage for this requirement.
113 3.7.2	None / No / No / No	No source documents security-policy research or classified-information protection analysis.	No supporting passage for this requirement.
114 3.7.3	Partial / Yes / Yes / No	Customer B visitor and credential records support personnel and facility administration. System-security and sensitive-information analysis are not documented.	SRC-12 L31-38 SRC-13 L31-38
115 3.7.4	Partial / Yes / Yes / No	Access and badge status lists are documented for Customer B. Daily security analysis and comprehensive policy-compliance products are not.	SRC-12 L31-38 SRC-13 L31-38
116 3.7.5	None / No / No / No	Visitor administration does not establish clearance-system duties, clearance verification or the required system training.	No supporting passage for this requirement.
117 3.7.6	None / No / No / No	No source documents security-data engineering, audit-trail design or cybersecurity governance.	No supporting passage for this requirement.
118 3.7.7	Partial / Yes / Yes / Yes	Customer A system-access renewals and Customer B visitor/credential administration are supported. Vehicle passes, eligibility verification and the full restricted-area form scope are not.	SRC-05 L15-21 SRC-12 L31-38 SRC-13 L31-38
119 3.7.8	None / No / No / No	The logistics reports explicitly concern unclassified material and do not support classified handling.	No supporting passage for this requirement.
120 3.7.9	None / No / No / No	No source establishes operation or accreditation of classified work areas.	No supporting passage for this requirement.
121 3.7.10	None / No / No / No	No source establishes special-access administration, classified-program briefings or policy implementation.	No supporting passage for this requirement.

Row / paragraph	Matrix values C / D / E / F	Rationale and remaining scope	Source and lines
122 3.7.11	None / No / No / No	No source documents classified-program inspections, audits or handling guidance.	No supporting passage for this requirement.
123 3.7.12	None / No / No / No	Ordinary administrative coordination does not establish classified-network or secure-communications experience.	No supporting passage for this requirement.
124 3.7.13	None / No / No / No	No source establishes the required compartmented-network accounts or authorized use.	No supporting passage for this requirement.
126 3.8.1	None / No / No / No	Routine tracking, receiving and property records do not establish the required supply-chain analysis, procurement-conformance assessment, acceptance-process design or validation.	No supporting passage for this requirement.
127 3.8.2	None / No / No / No	Property tracking does not establish diagnostics-tool development, hardware verification or software maintenance.	No supporting passage for this requirement.
128 3.8.3	None / No / No / No	No source documents an operations-research deployment or utilization study.	No supporting passage for this requirement.
129 3.8.4	None / No / No / No	No source establishes simulation-based effectiveness analysis or independent technical peer review.	No supporting passage for this requirement.
130 3.8.5	None / No / No / No	No source documents development of operational simulation or effectiveness models.	No supporting passage for this requirement.
131 3.8.6	None / No / No / No	No source demonstrates model verification, simulation validation or lifecycle-cost methodology.	No supporting passage for this requirement.
132 3.8.7	None / No / No / No	No source documents this analytical software work.	No supporting passage for this requirement.
133 3.8.8	None / No / No / No	No source supports model-software modification or compatibility testing.	No supporting passage for this requirement.

Source context

Read the context before extending a claim to another program or customer. These checks preserve the difference between a contractor activity, a customer decision and a specialized capability that the records do not establish.

Fiscal Operations

Example Contractor as a subcontractor for Customer A; February, March and August 2024. Ledger reconciliation, audit preparation, worksheets and budget/procurement coordination. Transaction and exception counts retain their monthly definitions.

No inference of accountant credentials, financial approval authority, every financial-system role, or specialized cost-model development.

Sources: SRC-02, SRC-03, SRC-04

Test Program Scheduling

Example Contractor as a subcontractor for Customer A. January 2023 work documented in a report issued in February. Research-instrument delivery calendars, dependencies, briefings, taskers and access-form renewals.

No inference of earned-value analysis, schedule-risk modeling, diagnostic engineering or software development.

Sources: SRC-05

Equipment Quality Coordination

Example Contractor as a subcontractor to Prime Contractor for Customer A; May and June 2024. Administrative quality-case intake, routing, response tracking and closure. May closing queue equals June opening queue.

Case closure is not proof that a hardware defect was corrected. Customer officials retain engineering decisions; prime-contract ownership is not attributed to the subcontractor.

Sources: SRC-06, SRC-07

Cooperative Equipment Acquisition

Example Contractor as a subcontractor for Customer A; March 2022, September 2024 and April 2026. Draft acquisition plans, contract records, funding references, partner coordination and procurement milestones. The April 2022 filename covers March performance.

No inference of contract award authority, international agreement execution, export authorization, technical-data release, engineering trade studies or a quantified process-improvement result.

Sources: SRC-08, SRC-09, SRC-10, SRC-11

Research Facility Operations

Example Contractor as prime contractor for Customer B; October and November 2025. Accountable property, unclassified shipments, disposition records, asset moves, visitor badges and credential coordination. Customer B is different from the requirement-set customer.

No inference of Customer A logistics or security performance, safety-critical procurement engineering, classified transport, fleet management, facility construction or clearance determinations.

Sources: SRC-12, SRC-13

Across sources, monthly transactions, month-end inventories, open-case balances and completed actions remain separate measures. The evidence does not extrapolate a report count into total contract size, lifetime volume or a performance improvement.

SRC-01 | Supplier experience questionnaire.xlsx

XLSX source record | Corporate attribution

Performer: Example Contractor. Role: Prospective subcontractor. Period: Compiled June 2026.

Numbered source passages

L1	ILLUSTRATIVE SOURCE 01 | Supplier experience questionnaire.xlsx
L2	Fictional work sample; all organizations, records and results are invented.
L3	Performer: Example Contractor
L4	Role: Prospective subcontractor
L5	Program: Corporate attribution
L6	Period covered: Compiled June 2026
L7	**Company and proposed role**
L8	The responding entity is Example Contractor. This is a generic label, not a named business.
L9	The proposed role is subcontractor on a research and test program support team.
L10	Business classification is small business for this illustrative scenario; no regulatory size threshold is represented.
L11	The questionnaire records no claimed third-party quality certification.
L12	Contact names, addresses, telephone numbers and email addresses are intentionally omitted.
L13	The organizational-conflict answer requires the hypothetical company officer and is not inferred from performance reports.
L14	**Attribution and reading conventions**
L15	Fiscal Operations and Test Program Scheduling were performed by Example Contractor under separate subcontracts for Customer A.
L16	Equipment Quality Coordination was performed by Example Contractor as a subcontractor to Prime Contractor for Customer A.
L17	Cooperative Equipment Acquisition was performed by Example Contractor as a subcontractor for Customer A.
L18	Research Facility Operations was performed by Example Contractor as the prime contractor for Customer B.
L19	Customer A is the hypothetical customer named in this sample requirement set. Customer B is a different hypothetical customer.
L20	A questionnaire may establish how the company attributes work; monthly reports supply the actual performance evidence.
L21	A source file date is not automatically its performance period. Use the period stated in each report.
L22	Full means documented support for every substantive part of the row. Partial means only some parts are documented.
L23	None means the reviewed records do not support a positive capability claim. It does not establish that the company cannot perform the work.
L24	Relevant experience may be transferable from another customer. Customer experience requires evidence for Customer A.
L25	Technical approach Yes permits an evidence-based draft only for the supported portions of a Partial row.

SRC-02 | Fiscal operations monthly report - February 2024.docx

DOCX source record | Fiscal Operations

Performer: Example Contractor. Role: Subcontractor, Customer A. Period: February 2024.

Numbered source passages

L1	ILLUSTRATIVE SOURCE 02 | Fiscal operations monthly report - February 2024.docx
L2	Fictional work sample; all organizations, records and results are invented.
L3	Performer: Example Contractor
L4	Role: Subcontractor, Customer A
L5	Program: Fiscal Operations
L6	Period covered: February 2024
L7	**Financial reconciliation and audit support**
L8	The analyst reconciled 74 funding request records between the financial ledger and the procurement register.
L9	Nine exceptions involved missing acceptance dates or mismatched accounting references.
L10	Six exceptions were resolved with the responsible budget and procurement offices; three remained assigned for March follow-up.
L11	The analyst assembled transaction histories and supporting acceptance records for an internal financial review.
L12	A live reconciliation worksheet recorded the source record, variance, responsible office and resolution date.
L13	The worksheet linked to the customer financial ledger and supply accounting export; it did not replace either system.
L14	The analyst prepared a monthly status summary of unresolved items and answered questions from budget personnel.
L15	Corrections were submitted for customer review; the contractor did not certify or approve disbursements.
L16	Reporting context and limits
L17	The report covers work performed by the assigned contractor analyst during February only.
L18	The 74 records are reviewed transactions, not separate awards or payments made.
L19	Work involved reconciliation and audit support. This report does not document payroll administration, travel-system operation or credentialed accountant qualifications.
L20	No specialized financial model or cost estimating relationship was developed during this period.

SRC-03 | Fiscal operations monthly report - March 2024.docx

DOCX source record | Fiscal Operations
Performer: Example Contractor. Role: Subcontractor, Customer A. Period: March 2024.

Numbered source passages

L1	ILLUSTRATIVE SOURCE 03 | Fiscal operations monthly report - March 2024.docx
L2	Fictional work sample; all organizations, records and results are invented.
L3	Performer: Example Contractor
L4	Role: Subcontractor, Customer A
L5	Program: Fiscal Operations
L6	Period covered: March 2024
L7	**Reconciliation and stakeholder follow-through**
L8	The analyst reviewed 86 funding records and resolved the three exceptions carried from February.
L9	Eleven new exceptions were logged; eight were resolved and three remained open at month end.
L10	The financial ledger and supply accounting export were compared to identify unmatched commitments.
L11	The analyst coordinated with the budget office and procurement staff to establish the correct transaction history.
L12	The live worksheet was updated each week with source references, responsible offices and closure notes.
L13	A summary grouped open exceptions by age and cause for the monthly customer review.
L14	The analyst prepared backup documents for four audit questions concerning acceptance and accounting dates.
L15	Customer personnel reviewed proposed corrections before changing the official records.
L16	**Interpretation**
L17	February and March transaction counts describe different monthly workloads; a unique annual transaction count is not established.
L18	These activities support financial reconciliation, document retrieval and status reporting.
L19	The report does not establish authority to approve financial transactions or operate every module of the customer financial system.

SRC-04 | Fiscal support deliverable - August 2024.docx

DOCX source record | Fiscal Operations
Performer: Example Contractor. Role: Subcontractor, Customer A. Period: August 2024.

Numbered source passages

L1	ILLUSTRATIVE SOURCE 04 | Fiscal support deliverable - August 2024.docx
L2	Fictional work sample; all organizations, records and results are invented.
L3	Performer: Example Contractor
L4	Role: Subcontractor, Customer A
L5	Program: Fiscal Operations
L6	Period covered: August 2024
L7	**Monthly financial support deliverable**
L8	The team examined 63 financial exceptions associated with commitments, acceptance records and aging obligations.
L9	Forty-eight were resolved with customer offices; fifteen remained under review at the reporting cutoff.
L10	The analyst produced a reconciliation package linking each exception to its ledger record and supporting procurement document.
L11	The monthly customer briefing summarized remaining issues, owners and planned correction dates.
L12	A shared worksheet was maintained for the current exception population and supporting-document locations.
L13	Budget staff requested a comparison of recorded funding with the procurement office status; the analyst prepared that comparison.
L14	The team coordinated financial record corrections with customer personnel and retained the customer decision in the supporting file.
L15	**Work boundaries**
L16	This deliverable concerns accounting-record reconciliation and audit preparation.
L17	The exception count is a stock of items reviewed during August, not an additional count of new contract actions.
L18	There is no documented lifecycle cost estimate, cost-risk model, software development or delegated financial approval in this report.

SRC-05 | Program schedule status - February 2023.docx

DOCX source record | Test Program Scheduling

Performer: Example Contractor. Role: Subcontractor, Customer A. Period: January 2023; issued February 2023.

Numbered source passages

L1	ILLUSTRATIVE SOURCE 05 | Program schedule status - February 2023.docx
L2	Fictional work sample; all organizations, records and results are invented.
L3	Performer: Example Contractor
L4	Role: Subcontractor, Customer A
L5	Program: Test Program Scheduling
L6	Period covered: January 2023; issued February 2023
L7	**Schedule management**
L8	The schedule analyst maintained the integrated delivery calendar for three research-instrument work packages.
L9	The calendar combined contractor delivery dates, customer review milestones and laboratory availability.
L10	Updates were gathered from package leads and compared with the previous approved milestone dates.
L11	Two supplier-document delays were identified and their effects on the next customer review were shown in the status briefing.
L12	The analyst coordinated revised review dates with package leads and maintained a log of the customer decisions.
L13	Weekly schedule snapshots supported the program manager discussion of deliveries and dependencies.
L14	No earned-value calculation or probabilistic schedule-risk model was included.
L15	**Program coordination and records**
L16	The analyst assembled the monthly program briefing from schedule updates, action items and budget-office inputs.
L17	Seventeen administrative taskers were tracked; thirteen were closed and four carried to the next month.
L18	Meeting notes recorded action owners and due dates. Supporting files were retained in the program document library.
L19	The analyst coordinated renewal of six system-access request forms with the customer access administrator.
L20	The contractor prepared forms and tracked status; the customer approved access.
L21	A program review included tables of milestone dates and delivery dependencies for research instruments.
L22	**Reporting period and scope**
L23	The filename is February 2023 because the report was issued that month. All accomplishments above occurred in January 2023.
L24	Scheduling experience covers research instruments and program administration, not automated diagnostic-system engineering.
L25	No claim is made for software development, technical-data-package engineering, reliability analysis or production-fabrication control.

SRC-06 | Equipment quality monthly status - May 2024.docx

DOCX source record | Equipment Quality Coordination

Performer: Example Contractor. Role: Subcontractor to Prime Contractor, Customer A. Period: May 2024.

Numbered source passages

L1	ILLUSTRATIVE SOURCE 06 | Equipment quality monthly status - May 2024.docx
L2	Fictional work sample; all organizations, records and results are invented.
L3	Performer: Example Contractor
L4	Role: Subcontractor to Prime Contractor, Customer A
L5	Program: Equipment Quality Coordination
L6	Period covered: May 2024
L7	**Quality case processing**
L8	Example Contractor staff served as the case-coordination team under Prime Contractor during May.
L9	The opening queue contained 31 equipment quality cases. The team received 24 new cases and closed 20, leaving 35 open.
L10	Assigned cases were entered in the customer quality register and checked for required identification and supporting attachments.
L11	The team classified each case, routed it to the responsible technical office and tracked the required response date.
L12	Investigation findings from the technical office were consolidated into the case record; missing administrative information was returned to the originator.
L13	The team applied the customer case-processing procedure, including the required status fields and closure documentation.
L14	Customer technical officials made engineering determinations. Contractor personnel maintained the record and coordinated responses.
L15	Of 20 cases closed in the month, 18 met the assigned response target and 2 were late.
L16	The monthly report listed aging cases, outstanding information requests and the office responsible for each response.
L17	Closure counts represent completed administrative cases, not verified hardware fixes or independently tested corrective actions.
L18	Scope and attribution
L19	This is subcontractor case-management performance, not a claim that Example Contractor held the prime contract.
L20	The report covers equipment issue records for a federal research program.
L21	Routine issue coordination does not establish safety-critical engineering, statistical process control, first-article testing or product certification.

SRC-07 | Equipment quality monthly status - June 2024.docx

DOCX source record | Equipment Quality Coordination

Performer: Example Contractor. Role: Subcontractor to Prime Contractor, Customer A. Period: June 2024.

Numbered source passages

L1	ILLUSTRATIVE SOURCE 07 | Equipment quality monthly status - June 2024.docx
L2	Fictional work sample; all organizations, records and results are invented.
L3	Performer: Example Contractor
L4	Role: Subcontractor to Prime Contractor, Customer A
L5	Program: Equipment Quality Coordination
L6	Period covered: June 2024
L7	**Quality case processing**
L8	Example Contractor staff served as the case-coordination team under Prime Contractor during June.
L9	The opening queue contained 35 equipment quality cases. The team received 19 new cases and closed 27, leaving 27 open.
L10	Assigned cases were entered in the customer quality register and checked for required identification and supporting attachments.
L11	The team classified each case, routed it to the responsible technical office and tracked the required response date.
L12	Investigation findings from the technical office were consolidated into the case record; missing administrative information was returned to the originator.
L13	The team applied the customer case-processing procedure, including the required status fields and closure documentation.
L14	Customer technical officials made engineering determinations. Contractor personnel maintained the record and coordinated responses.
L15	Of 27 cases closed in the month, 26 met the assigned response target and 1 was late.
L16	The monthly report listed aging cases, outstanding information requests and the office responsible for each response.
L17	Closure counts represent completed administrative cases, not verified hardware fixes or independently tested corrective actions.
L18	Scope and attribution
L19	This is subcontractor case-management performance, not a claim that Example Contractor held the prime contract.
L20	The report covers equipment issue records for a federal research program.
L21	Routine issue coordination does not establish safety-critical engineering, statistical process control, first-article testing or product certification.

SRC-08 | Cooperative acquisition analyst report - September 2024.pdf

PDF source record | Cooperative Equipment Acquisition

Performer: Example Contractor. Role: Subcontractor, Customer A. Period: September 2024.

Numbered source passages

L1	ILLUSTRATIVE SOURCE 08 | Cooperative acquisition analyst report - September 2024.pdf
L2	Fictional work sample; all organizations, records and results are invented.
L3	Performer: Example Contractor
L4	Role: Subcontractor, Customer A
L5	Program: Cooperative Equipment Acquisition
L6	Period covered: September 2024
L7	**Acquisition planning and documentation**
L8	The analyst updated acquisition plans for test equipment supplied under cooperative arrangements with Partner 1 and Partner 2.
L9	Draft packages included requirements descriptions, delivery schedules, evaluation factors and supporting funding information.
L10	The analyst coordinated document comments with program, contracting and budget personnel.
L11	Draft contract line items separated equipment, training support and spare-parts support.
L12	Two planned procurement actions were rephased after customer review of funding availability.
L13	The analyst prepared an action summary identifying the next review milestone and unresolved package comments.
L14	**Funding and procurement tracking**
L15	Funding references were reconciled with the customer ledger before the packages were sent for review.
L16	The procurement milestone register showed package status, responsible office and forecast award date.
L17	Weekly status updates were prepared for the program lead; the customer retained all contracting decisions.
L18	International coordination concerned administrative acquisition records for two partners.
L19	No controlled technical data was released by the contractor under the work described in this report.
L20	**Evidence limits**
L21	Draft acquisition documents support acquisition-planning experience; they do not establish authority to obligate funds.
L22	This report does not establish treaty drafting, export licensing, technical release approval, or lifecycle cost-model development.

SRC-09 | Acquisition coordination monthly report - September 2024.docx

DOCX source record | Cooperative Equipment Acquisition

Performer: Example Contractor. Role: Subcontractor, Customer A. Period: September 2024.

Numbered source passages

L1	ILLUSTRATIVE SOURCE 09 | Acquisition coordination monthly report - September 2024.docx
L2	Fictional work sample; all organizations, records and results are invented.
L3	Performer: Example Contractor
L4	Role: Subcontractor, Customer A
L5	Program: Cooperative Equipment Acquisition
L6	Period covered: September 2024
L7	**Taskers and meeting support**
L8	The coordinator tracked 22 acquisition taskers from program, budget and contracting offices.
L9	Sixteen were completed and six remained assigned at the end of September.
L10	Three transmittal memoranda were prepared for customer review of draft package revisions.
L11	The coordinator assembled the weekly leadership briefing with procurement milestones, open comments and funding dependencies.
L12	Action items were recorded with one owner and a due date; late items were raised at the next coordination meeting.
L13	Reference documents were organized by procurement action and revision so staff could retrieve the reviewed version.
L14	**Program reviews and conference support**
L15	The team supported a joint program review for the two cooperative partners.
L16	Staff prepared slides, the agenda, handouts and the action register.
L17	Staff arranged the meeting room and assembled and removed a nontechnical equipment display.
L18	The meeting record distinguished customer decisions from draft contractor recommendations.
L19	No senior acquisition-board, legislative-review or engineering-test role is documented.

SRC-10 | Cooperative acquisition status - April 2022.docx

DOCX source record | Cooperative Equipment Acquisition

Performer: Example Contractor. Role: Subcontractor, Customer A. Period: March 2022; issued April 2022.

Numbered source passages

L1	ILLUSTRATIVE SOURCE 10 | Cooperative acquisition status - April 2022.docx
L2	Fictional work sample; all organizations, records and results are invented.
L3	Performer: Example Contractor
L4	Role: Subcontractor, Customer A
L5	Program: Cooperative Equipment Acquisition
L6	Period covered: March 2022; issued April 2022
L7	**Contract administration support**
L8	The analyst prepared draft changes to delivery schedules and line-item descriptions for research-equipment support.
L9	Funding references and supporting requirement descriptions were assembled for customer contracting review.
L10	The analyst maintained a register of package revisions, customer comments and the next required action.
L11	Four draft modifications were processed for review; this count does not establish four awards or signed modifications.
L12	The team coordinated spare-parts and training-support documentation with the cooperative program staff.
L13	A program briefing summarized unresolved review comments and anticipated delivery changes.
L14	Document date and authority
L15	The report was issued in April 2022 and covers March 2022 performance.
L16	The contractor drafted and coordinated documents. Customer contracting staff retained approval and signature authority.
L17	The work supports contract administration and cooperative acquisition; technical evaluations and formal instruction development are not shown.

SRC-11 | Acquisition program monthly report - April 2026.pdf

PDF source record | Cooperative Equipment Acquisition

Performer: Example Contractor. Role: Subcontractor, Customer A. Period: April 2026.

Numbered source passages

L1	ILLUSTRATIVE SOURCE 11 | Acquisition program monthly report - April 2026.pdf
L2	Fictional work sample; all organizations, records and results are invented.
L3	Performer: Example Contractor
L4	Role: Subcontractor, Customer A
L5	Program: Cooperative Equipment Acquisition
L6	Period covered: April 2026
L7	**Acquisition intake and process improvement**
L8	The team maintained an intake register for 28 active procurement actions covering test instruments, spares and training support.
L9	Each entry recorded the requesting office, requirement description, funding reference, review owner and next milestone.
L10	Missing routing fields caused repeated returns. The team added a completeness check and a single status field to the register.
L11	Customer staff reviewed the revised routing steps before the team used them for new packages.
L12	The report records the process change but does not quantify a turnaround improvement or demonstrate an organization-wide change program.
L13	**Acquisition strategy and package preparation**
L14	Analysts updated acquisition strategies and draft requirement packages for three cooperative equipment efforts.
L15	Packages included delivery schedules, performance descriptions, line-item structures and source-selection supporting material.
L16	Drafts were reconciled with program-office comments before customer contracting review.
L17	The team maintained a revision history linking each package to its review comments and transmittal memorandum.
L18	A new package included support requirements for spare test modules and operator familiarization sessions.
L19	The customer retained source-selection, approval and award authority.
L20	**Material requirement and milestone monitoring**
L21	The 28 active actions were updated in the customer procurement register every week.
L22	Status fields recorded funding confirmation, package review, solicitation preparation, planned award and delivery milestones.
L23	A weekly action report identified changes, late dependencies, responsible offices and the next expected event.
L24	The analyst compared funding references against the customer financial ledger and raised mismatches to budget staff.
L25	Delivery dates for six awarded actions were checked against supplier updates each week.
L26	Two late deliveries were documented for the customer procurement lead, including the supplier explanation and revised date.
L27	No software selection study or automated interface to the property system was conducted.
L28	**Program and partner coordination**
L29	The team supported cooperative acquisition planning for Partner 1 and Partner 2.
L30	Weekly coordination meetings covered program documents, funding, procurement milestones and delivery dependencies.
L31	Analysts prepared status briefings and action summaries for customer program managers.
L32	The contractor coordinated information among the program office, budget personnel and contracting staff.
L33	The report contains no technical data release, formal international agreement, engineering trade study or export determination.
L34	**Period and measurement**
L35	The 28 actions are the active register at the April reporting cutoff, not 28 new awards.
L36	The six awarded actions are a subset of the active register and must not be added to 28 as a separate population.
L37	Procurement tracking and financial reconciliation do not establish earned-value analysis, cost-risk modeling or formal affordability analysis.

SRC-12 | Research facility consolidated progress - October 2025.pdf

PDF source record | Research Facility Operations

Performer: Example Contractor. Role: Prime contractor, Customer B. Period: October 2025.

Numbered source passages

L1	ILLUSTRATIVE SOURCE 12 | Research facility consolidated progress - October 2025.pdf
L2	Fictional work sample; all organizations, records and results are invented.
L3	Performer: Example Contractor
L4	Role: Prime contractor, Customer B
L5	Program: Research Facility Operations
L6	Period covered: October 2025
L7	**Government property and inventory**
L8	The property register contained 1246 accountable assets at the monthly cutoff.
L9	The team physically verified 318 assets in the scheduled inventory sample and reconciled location or custodian exceptions.
L10	Staff maintained asset identifiers, serial numbers, custodian assignments and room locations in the facility property system.
L11	New receiving records were matched with the customer acceptance documentation before property entries were updated.
L12	Items awaiting disposal remained in accountable inventory until the customer completed the required approval.
L13	A reconciliation worksheet linked register entries to receiving records, movement forms and inventory results.
L14	The property lead briefed the customer on unresolved discrepancies and the next planned inventory areas.
L15	The inventory count is the month-end population; the verified sample is part of that population.
L16	**Shipping, receiving and disposition**
L17	The logistics team processed 58 inbound receipts and 36 outbound shipments for unclassified laboratory equipment and supplies.
L18	Receiving staff checked package condition and matched delivery documents to the requesting office.
L19	Shipment files included the item list, destination office, carrier reference and receipt confirmation when available.
L20	Staff prepared excess-equipment records and coordinated transfer to the customer-approved disposition channel.
L21	The contractor assembled disposition documentation; the customer authorized removal from accountable inventory.
L22	No controlled or classified cargo was included in these reported shipments.
L23	The records describe logistics transactions, not aircraft-part engineering approval or supplier certification.

SRC-12 | Research facility consolidated progress - October 2025.pdf (continued)

L24 **Asset movement and room changes**

L25 Staff moved 47 accountable assets between laboratory and storage spaces under approved movement requests.

L26 Move records identified the asset, releasing custodian, receiving custodian, origin and destination.

L27 The team coordinated room availability and delivery windows with laboratory contacts.

L28 Property locations were updated after the receiving custodian confirmed placement.

L29 Staff assisted with furniture removal and installation for one office reconfiguration.

L30 The report documents physical moves and location records; it does not establish a long-range space plan, construction management or fleet management.

L31 **Personnel and visitor administration**

L32 The opening active visitor-badge balance was 12. Staff issued 29 badges and recorded 26 returns, leaving 15 active at month end.

L33 The access coordinator checked visitor information against customer-approved visit requests.

L34 Badge records included issue date, sponsor, access expiration and return date.

L35 Staff maintained the visitor register and sent an expiring-access list to the customer security administrator.

L36 The team tracked employee credential renewals and coordinated appointments with the customer issuing office.

L37 Customer officials determined access eligibility and approved access; contractor staff handled administrative records.

L38 No clearance adjudication, classified-system account administration or security-policy analysis is documented.

L39 Contract and reporting context

L40 Example Contractor performed this facility support as the prime contractor for Customer B.

L41 Customer B is distinct from Customer A, the customer used in the sample requirement set.

L42 Transferable property, logistics and access experience may support relevant experience without establishing Customer A experience.

L43 Monthly balances, movements and transaction counts use different units and must not be added together.

L44 This report supports the work performed during the named month only.

SRC-13 | Research facility consolidated progress - November 2025.pdf

PDF source record | Research Facility Operations

Performer: Example Contractor. Role: Prime contractor, Customer B. Period: November 2025.

Numbered source passages

L1 ILLUSTRATIVE SOURCE 13 | Research facility consolidated progress - November 2025.pdf
L2 Fictional work sample; all organizations, records and results are invented.
L3 Performer: Example Contractor
L4 Role: Prime contractor, Customer B
L5 Program: Research Facility Operations
L6 Period covered: November 2025
L7 **Government property and inventory**
L8 The property register contained 1258 accountable assets at the monthly cutoff.
L9 The team physically verified 342 assets in the scheduled inventory sample and reconciled location or custodian exceptions.
L10 Staff maintained asset identifiers, serial numbers, custodian assignments and room locations in the facility property system.
L11 New receiving records were matched with the customer acceptance documentation before property entries were updated.
L12 Items awaiting disposal remained in accountable inventory until the customer completed the required approval.
L13 A reconciliation worksheet linked register entries to receiving records, movement forms and inventory results.
L14 The property lead briefed the customer on unresolved discrepancies and the next planned inventory areas.
L15 The inventory count is the month-end population; the verified sample is part of that population.
L16 **Shipping, receiving and disposition**
L17 The logistics team processed 64 inbound receipts and 41 outbound shipments for unclassified laboratory equipment and supplies.
L18 Receiving staff checked package condition and matched delivery documents to the requesting office.
L19 Shipment files included the item list, destination office, carrier reference and receipt confirmation when available.
L20 Staff prepared excess-equipment records and coordinated transfer to the customer-approved disposition channel.
L21 The contractor assembled disposition documentation; the customer authorized removal from accountable inventory.
L22 No controlled or classified cargo was included in these reported shipments.
L23 The records describe logistics transactions, not aircraft-part engineering approval or supplier certification.

SRC-13 | Research facility consolidated progress - November 2025.pdf (continued)

L24 **Asset movement and room changes**

L25 Staff moved 39 accountable assets between laboratory and storage spaces under approved movement requests.

L26 Move records identified the asset, releasing custodian, receiving custodian, origin and destination.

L27 The team coordinated room availability and delivery windows with laboratory contacts.

L28 Property locations were updated after the receiving custodian confirmed placement.

L29 Staff assisted with furniture removal and installation for one office reconfiguration.

L30 The report documents physical moves and location records; it does not establish a long-range space plan, construction management or fleet management.

L31 **Personnel and visitor administration**

L32 The opening active visitor-badge balance was 15. Staff issued 24 badges and recorded 30 returns, leaving 9 active at month end.

L33 The access coordinator checked visitor information against customer-approved visit requests.

L34 Badge records included issue date, sponsor, access expiration and return date.

L35 Staff maintained the visitor register and sent an expiring-access list to the customer security administrator.

L36 The team tracked employee credential renewals and coordinated appointments with the customer issuing office.

L37 Customer officials determined access eligibility and approved access; contractor staff handled administrative records.

L38 No clearance adjudication, classified-system account administration or security-policy analysis is documented.

L39 Contract and reporting context

L40 Example Contractor performed this facility support as the prime contractor for Customer B.

L41 Customer B is distinct from Customer A, the customer used in the sample requirement set.

L42 Transferable property, logistics and access experience may support relevant experience without establishing Customer A experience.

L43 Monthly balances, movements and transaction counts use different units and must not be added together.

L44 This report supports the work performed during the named month only.

Review conclusion

The matrix and this report use the same requirement-level evidence map. Every positive rating and each clause of the past performance summary points to a source passage reproduced here. Specialized work without supporting evidence remains a stated gap.

The record distinguishes prime and subcontract performance, Customer A and Customer B, file dates and actual work periods, and administrative support from technical or approval authority. Required company decisions remain unassessed.

To examine the example, choose a matrix row, locate the matching row in the trace, and follow its source link to the numbered passages and context. All source and performance details are fictional.